Herefordshire Council

Appendix A: Revenue Budget Position 2021/22

| | | Gross Budget | Working Budget | Outturn | Forecast Variance | COVID Grant Allocation | Variance including the Grant | September Outturn (Q2) |
|---|-----------------|--------------|-------------------|---------|----------------------|------------------------------|------------------------------|------------------------------|
| Portfolio | Councillor | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Health & Adult Wellbeing | Cllr Crockett | 101,356 | 59,990 | 56,707 | (3,283) | 1,100 | (4,383) | (2,444) |
| Children's and Family Services, and Young People's Attainment | Cllr Toynbee | 48,166 | 37,466 | 40,469 | 3,003 | 1,000 | 2,003 | 1,261 |
| Commissioning, Procurement and assets | Cllr Davies | 21,620 | 15,460 | 17,876 | 2,416 | 1,200 | 1,216 | 687 |
| Environment and Economy | Cllr Chowns | 3,408 | 2,392 | 2,461 | 69 | 0 | 69 | (19) |
| Housing, Regulatory Services and Community Safety | Cllr Tyler | 4,323 | 779 | 1,452 | 673 | 500 | 173 | 65 |
| Infrastructure and Transport | Cllr Harrington | 20,603 | 10,091 | 11,636 | 1,545 | 90 | 1,455 | 369 |
| Finance, Corporate Services and Planning | Cllr Harvey | 22,168 | 15,363 | 16,943 | 1,580 | 26 | 1,554 | 1,149 |
| Corporate strategy and budget | Cllr Hitchiner | 1,448 | 560 | 645 | 85 | 873 | (788) | (820) |
| Portfolios | | 223,092 | 142,101 | 148,189 | 6,088 | 4,789 | 1,299 | 248 |
| Central, treasury management, capital financing & reserves | | 19,883 | 18,895 | 18,495 | (400) | 0 | (400) | (400) |
| Total Revenue | | 242,975 | 160,996 | 166,684 | 5,688 | 4,789 | 899 | (152) |



Health & Adult Wellbeing: Cllr Crockett

| | Gross Budget £000 | Working Net Budget £000 | Full Year Outturn £000 | Full Year Variance £000 |
|---|-------------------------|-------------------------------|------------------------------|-------------------------------|
| Services for Vulnerable Adults (care provision) | 69,305 | 54,248 | 52,054 | (2,194) |
| Commissioning and Operational Service Delivery | 22,500 | 5,742 | 4,653 | (1,089) |
| Public Health | 9,551 | 0 | 0 | 0 |
| | 101.356 | 59.990 | 56.707 | (3.283) |

The key outturn variances are:

The forecast underspend in Services for Vulnerable Adults (care provision) reflects a combination of savings achieved to date, some of which are non-recurrent and reductions in the number of care packages.

The forecast underspend in Commissioning and Operational Service Delivery is due to continued vacancies within Homefirst and some of the operational teams.

Children's and Family Services, and Young People's Attainment: Cllr Toynbee

| | Gross Budget £000 | Working Net Budget £000 | Outturn £000 | Forecast Variance £000 |
|---|-------------------------|-------------------------------|-----------------|------------------------------|
| Children and young people's education and attainment | 6,095 | 2,839 | 2,824 | (15) |
| Post 16 education, training and skills development | 647 | 0 | 0 | 0 |
| Services for vulnerable young people, children and families | 41,424 | 34,627 | 37,645 | 3,018 |
| | 48,166 | 37,466 | 40,469 | 3,003 |

The key variances are:

Children and young people's education and attainment - savings arising from vacant posts

Services for vulnerable young people, children and families - increase cost of placements continues to cause pressure

Commissioning, Procurement and Assets: Cllr Davies

| | Gross Budget | Working Net Budget | Outturn | Forecast Variance |
|--------------------------------------|-----------------|-----------------------|---------|----------------------|
| | £000 | £000 | £000 | £000 |
| Waste Collection & Disposal | 14,397 | 12,438 | 12,457 | 19 |
| Corporate Support Services | 1,294 | 1,171 | 1,164 | (7) |
| Community services: Leisure Services | 30 | 30 | 30 | 0 |
| Council Property Services | 4,108 | 232 | 2,570 | 2,338 |
| Cultural services | 1,791 | 1,589 | 1,655 | 66 |
| | 21,620 | 15,460 | 17.876 | 2,416 |

The key variances are:

Council Property Services - £129k BBLP rCouncil Property Services - £243k buildings maintenance and cleaning contract mobilisation costs partially offset by reduced pay costs due to vacancies. £129k BBLP refund for overpaid rent, £169k backdated business rates for Hereford library and increase in car park rates, £105k estimate for College Road Campus business rates for 20/21 and 21/22 loss of rent at Shire Hall and Churchill House £96k. £200k agreed spend on condition surveys. The remainder of the overspend relates to savings targets not being delivered in the current year.

Environment and Economy: Cllr Chowns

| | Gross Budget £000 | Working Net Budget £000 | Outturn £000 | Forecast Variance £000 |
|--|-------------------------|-------------------------------|-----------------|------------------------------|
| Economic Development and Regeneration | 1,520 | 1,221 | 1,225 | 4 |
| Tourism | 123 | 123 | 123 | 0 |
| Broadband | 339 | 131 | 108 | (23) |
| Environmental promotion, protection and sustainability including response to climate emergency | 1,426 | 917 | 1,005 | 88 |
| | 3,408 | 2,392 | 2,461 | 69 |

The key variances are:

Broadband – lower than previously forecast spend on consultancy services.

Environmental promotion, protection and sustainability – actuarial strain

Housing, regulatory services and community safety: Cllr Tyler

| | Gross Budget | Working Net Budget | Outturn | Forecast Variance |
|---|-----------------|-----------------------|---------|----------------------|
| | £000 | £000 | £000 | £000 |
| Community Safety including the Community Safety Partnership | 0 | 0 | 0 | 0 |
| Animal health and welfare | 140 | 10 | 21 | 11 |
| Bereavement services including coroner services | 352 | (1,167) | (754) | 413 |
| CCTV | 147 | (2) | (2) | 0 |
| Environmental health and trading standards | 1,781 | 1,640 | 1,626 | (14) |
| Gypsy and Traveller Services | 410 | 222 | 242 | 20 |
| Licensing | 25 | (480) | (425) | 55 |
| Markets and Fairs | 121 | (136) | (40) | 96 |
| Registration Services | 220 | (230) | (235) | (5) |
| Strategic housing, homelessness, housing allocation and condition | 541 | 411 | 407 | (4) |
| Communications and Web Presence | 586 | 511 | 612 | 101 |
| | 4,323 | 779 | 1,452 | 673 |

The key variances are:

Markets and Fairs - impact of COVID restrictions on income from market stall rental and cancellation of the May fair

Bereavement services – reduced income at crematorium, £80k unachieved savings

Communications and Web Presence – recruitment to vacant post, £29k Additional promotions for Herefordshire Now & uplift in licensing costs.

Infrastructure and Transport: Cllr Harrington

| | Gross Budget | Working Net Budget | Outturn | Forecast Variance |
|--|-----------------|-----------------------|---------|----------------------|
| | £000 | £000 | £000 | £000 |
| Building Control | 364 | (256) | (306) | (50) |
| Car parking policy and services | 334 | (5,125) | (3,863) | 1,262 |
| Highways & community services | 571 | 347 | 417 | 70 |
| Land drainage, flood alleviation, rivers and waterways | 200 | 0 | 0 | 0 |
| Land use strategies including Core Strategy | 1,003 | 567 | 562 | (5) |
| Traffic Management | 256 | 256 | 255 | (1) |
| Transport and highways policy strategy and operations | 17,875 | 14,302 | 14,571 | 269 |
| | 20,603 | 10,091 | 11,636 | 1,545 |

The key variances are:

Car parking and policy services - impact of lockdown and COVID on parking income and savings achievement, £225k costs of interim management posts

Highways & community services/Transport and highways policy strategy and operations - costs for transport strategy and contract management consultants

Finance, Corporate Services and Planning: Cllr Harvey

| | Gross Budget | Working Net Budget | Outturn | Forecast Variance |
|---|-----------------|-----------------------|---------|----------------------|
| | £000 | £000 | £000 | £000 |
| Planning and conservation | 2,805 | (335) | 149 | 484 |
| Council ICT services | 3,591 | 3,037 | 3,089 | 52 |
| Human Resources | 1,396 | 1,032 | 986 | (46) |
| Equality and Human Rights | 237 | 87 | 93 | 6 |
| Land Charges | 198 | (17) | (58) | (41) |
| Information Governance and Modern Records | 389 | 351 | 333 | (18) |
| Health and safety, Emergency Planning and Business Continuity | 186 | 186 | 186 | 0 |
| Performance and Intelligence | 2,043 | 2,043 | 2,381 | 338 |
| Legal and Democratic Services including Member Development and Training | 6,002 | 3,713 | 4,110 | 397 |
| Financial Policy, Fees and Charging Policy, Financial Control and Reporting | 5,321 | 5,266 | 5,674 | 408 |
| | 22,168 | 15,363 | 16,943 | 1,580 |

The key variances are:

Planning income is below budget, Legal & Governance - Increase in Agency costs and permanent legal staff, Finance - Increase in consultancy costs for climate change, Performance and Intelligence – increase in staff costs.

Corporate Strategy: Cllr Hitchiner

| | Gross Budget £000 | Working Net Budget £000 | Outturn £000 | Forecast Variance £000 |
|------------------|-------------------------|-------------------------------|-----------------|------------------------------|
| Corporate budget | 1,448 | 560 | 645 | 85 |
| | 1,448 | 560 | 645 | 85 |